# Gary Scandlan, BA, PLE Managing Partner



Gary supports about 150 municipalities across Canada in economic, local government and planning matters.

In 2001, Gary had considerable involvement in the Walkerton Inquiry, and has since been working with 70 municipalities to establish water and wastewater rate structures that will ensure financial sustainability.

Gary often authors articles and presents on matters relating to the Development Charges Act, revenue alternatives to taxation, privatization of municipal services, municipal financial planning, and full cost pricing of water and wastewater services.

He frequently appears before the Ontario Land Tribunal (formerly the Local Planning Appeal Tribunal) and other tribunals on behalf of municipalities.

## **EDUCATION**

#### 1985

Completed 9 courses towards attaining a Certified Management Accountant designation.

1978, McMaster University Bachelor of Arts, Economics

## **EMPLOYMENT HISTORY**

#### Current

Managing Partner, Watson & Associates Economists Ltd.

- Carries co-responsibility for the firm's municipal sector practice.
- Managing studies related to development charges, local government finance and restructuring, financial operations and policy, asset management and lifecycle costing, and industrial market and economic forecasts.

### 1984-1989

Manager of Economic Analysis and Policy Development, Halton Region

 Handled capital budgets, debt, cash and reserve management, banking relations, credit rating, financial and economic studies, and financial and security requirements on new development.



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# EMPLOYMENT HISTORY cont'd

#### 1983-1984

Capital Budget and Debt Management Analyst, Halton Region

• Led the areas of debt management, credit rating, work in progress accounting control, year-end financial statement preparation, debenture issues, and provincial capital grant application and audit.

## 1978-1983

Supervisor of Grants and Cash Management and Supervisor of Capital Programs, Regional Municipality of Hamilton-Wentworth

 Supported the areas of debt, cash and reserves management, payroll, accounts receivable, provincial grants, banking relations, capital budget, work in progress accounting control, local improvements, credit rating and debenture issues.

## PROFESSIONAL CERTIFICATIONS

Professional Land Economist (PLE)

# PROFESSIONAL AFFILIATIONS

- Member, Municipal Finance Officers' Association of Ontario
- Member, Ontario Public Works Association
- Member, Ontario Water Works Association
- Member. Toronto Association for Business and Economics

# **EXPERTISE**

- Asset management/PSAB
- Demographics and land needs studies
- Developer/cost sharing
- Development charge hearings/post development charge by-law
- Development charge studies
- Feasibility and business case studies
- Financial and economic impact
- Municipal financial planning and policy
- Municipal restructuring/annexations/service delivery
- Municipal service master planning and environmental assessments
- Ward boundary reviews
- Waste management
- Water, wastewater and stormwater rate studies